Exam 16.5.2009

T-86.5310 ICT Enabled Service Business and Innovation

Based on lectures, answer to 4 out of 5.

- 1. Describe five characteristics of services (based on lecture by Heiskala) (3p)
- 2. Describe configurable services and give example (lecture by Heiskala) (3p)
- 3. Principles of service-orientation (lecture by Hiekkanen) (3p)
- 4. Explain Living Labs, SaaS, Real-time economy (lectures by Hämäläinen, Komssi, Tuunainen) (3p)
- 5. Explain business model used by Skype and compare it to business model of traditional telco company. (lecture by Tinnilä) (3p)

Based on exam material articles, answer to 4 out of 5.

- 6. Shift of manufacturing mind-set to service paradigm. Describe shift and change. (Rust, R.T. & Miu, C. 2006, "What academic research tells us about service") (3p)
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- 7. Describe common elements of services (Chesbrough, H. Spohrer, J. 2006, "A research manifesto for services science") (3p)
- 8. Write own questions on topic of any exam material article worth of 3p and give a model answer to it. (3p)
- 9. Discuss differences in service production process. (Bowen, J. & Ford, R.C. 2002, "Managing Service Organizations: Does Having a "Thing" Make a Difference?) (3p)
- 10. Discuss differences in managing service product quality. (Bowen, J. & Ford, R.C. 2002, "Managing Service Organizations: Does Having a "Thing" Make a Difference?) (3p)